

# VISION

We are committed to the continuous provision of high-quality services, centered on energy, that interconnect with the lives that people lead. In this way, we contribute to comfortable, safe, and secure life as well as to the Shikoku region's development.

## Shikoku Electric Power Group Vision

# Drive Happiness Forward

Three Key Points in Realizing Our Group Vision

Eco-Friendly

Community  
Coexistence

Creating the  
Future

Our Group of the Future

Aiming to be a Multi-Utility Corporate Group  
Supporting Work and Life

Our group aims to evolve and grow as the most trusted partner for customers in the Shikoku region, and as a corporate group capable of providing one-stop access to a full range of integrated energy, telecommunications, and business and lifestyle support services.

Centered on the electric power business, we are developing its operations in a wide range of energy fields, such as the gas supply business and overseas power generation and business.

Integrated Energy

Electric Power  
Business

Telecommunications

Business and  
Lifestyle Support

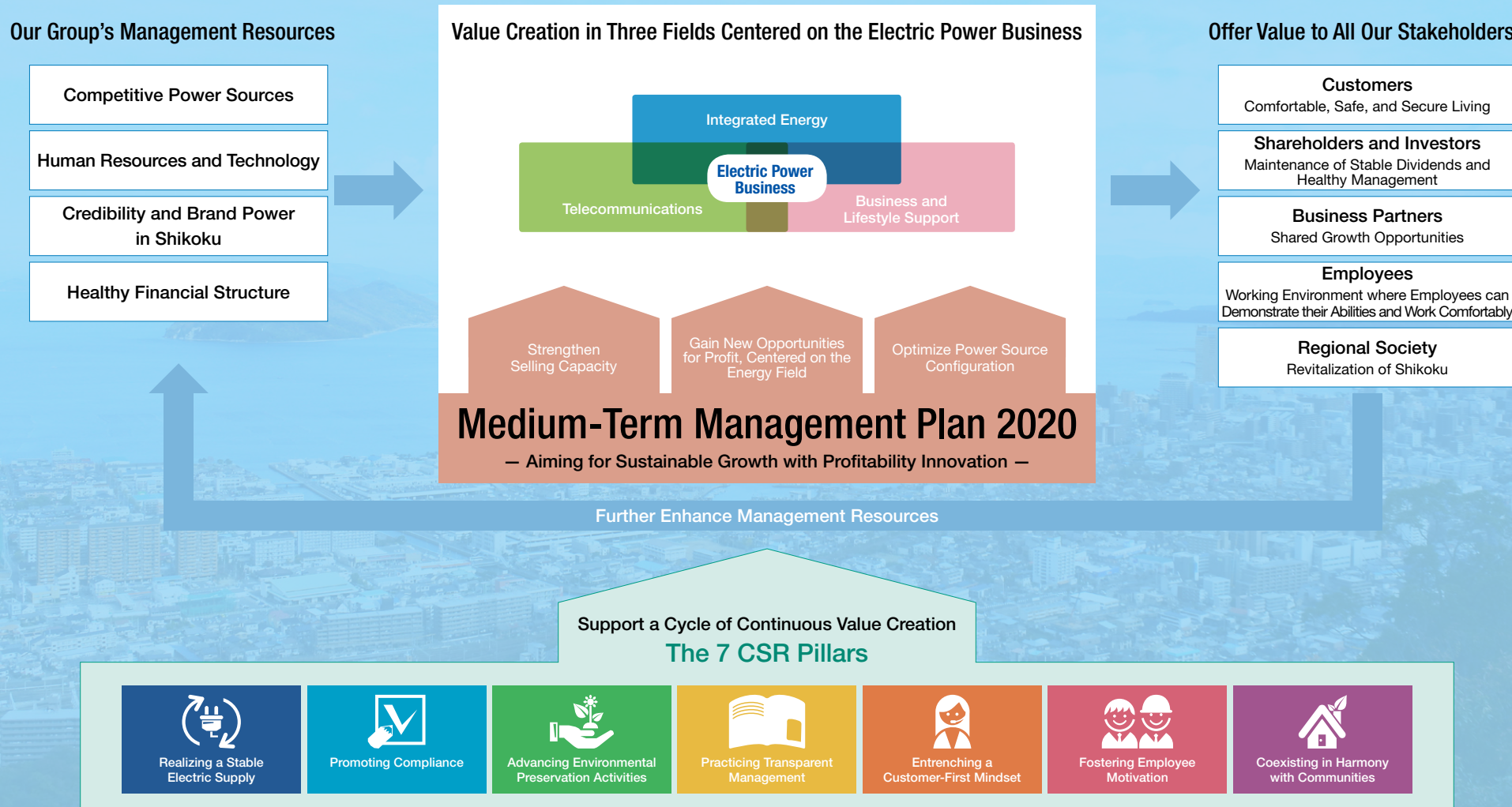
Three Business Domains

We provide all of the IT services necessary for business or daily life on a one-stop basis. These services include IT systems, telecommunications, and even cable TV.

Taking advantage of the strong brand image and trustworthy reputation that our Group has cultivated in Shikoku, we offer services that are rooted in the lives of people in this region, such as the operation and management of nursing care facilities and public facilities and the provision of lifestyle support.

# Value Creation Cycle

By developing businesses in three fields centering on the electric power business using our management resources, we are striving to continually create new value and achieve continuous growth to provide returns to all our stakeholders.



# Sustainable Value Creation and ESG Initiatives

Seeking to support a cycle of continuous value creation based on the 7 CSR Pillars, we track the risks that may impede its ongoing growth along with opportunities for strengthening existing businesses and creating new businesses from the perspective of environmental, social, and governance (ESG) issues. These risks and opportunities are reflected in business strategies.

## E Environmental preservation initiatives

- Reduction of CO<sub>2</sub> emissions ( P.48)
- Improving the thermal efficiency of thermal power plants ( P.26, P.49)
- Promotion of renewable energy use ( P.29, P.35, P.49)
- Provision of services that contribute to energy savings for customers ( P.21, P.49-50)
- Prevention of air and water pollution ( P.51)
- Business activities that give consideration to biodiversity ( P.52)
- Effective recycling of waste ( P.53)
- Environmental management through environmental management methods ( P.53)
- Promotion of green procurement ( P.56)

## G Enhancement of corporate governance

- Compliance with the Yonden Basic Policy on Corporate Governance ( P.69)
- Adoption of the principles of Japan's Corporate Governance Code ( P.69)
- Transition to the Company with Audit and Supervisory Committee system ( P.70)
- Improvement of the effectiveness of the Board of Directors ( P.73)
- Establishment and effective implementation of internal control systems ( P.74)
- Development of risk management systems ( P.74)
- Timely and appropriate information disclosure ( P.25, P.75)
- Constructive dialogue with our shareholders and other investors ( P.55, P.75)

## S Co-prosperity with society

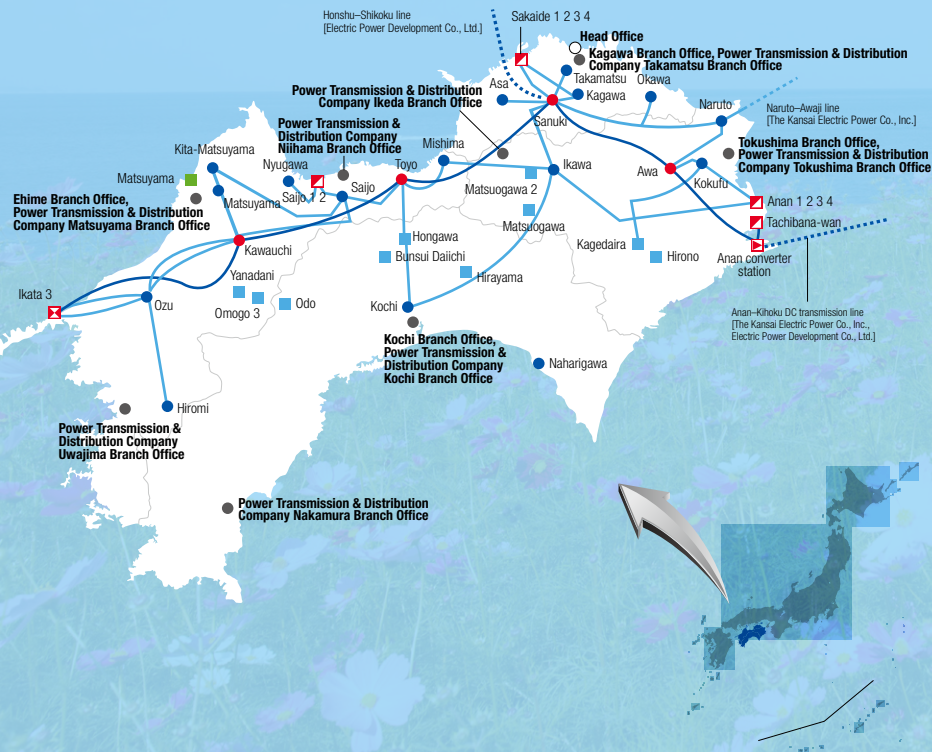
- Stable supply of low-cost power ( P.16)
- Promotion of understanding in areas surrounding the Ikata Nuclear Power Station ( P.25)
- Exploration of new business fields ( P.36-37)
- Promotion of compliance ( P.43)
- Implementation of workstyle reforms ( P.58)
- Enhancement of childcare support systems ( P.59)
- Initiatives to support female employees ( P.60)
- Stringent occupational health and safety measures ( P.61)
- Proactive promotion of employee education ( P.62)
- Aid for tourism promotion efforts ( P.63)
- Support for sports, culture, and the arts ( P.63)
- Energy education for the next generation ( P.64)
- Support for employees' social contribution efforts ( P.65)

# Major Operating Sites and Our Facility Locations

Working from an S (safety) +3Es (energy security, economic efficiency, and environment) perspective, we are optimizing power source configuration and maintaining a stable balance between supply and demand considering individual properties of each power source.

- Nuclear Power Station
  - Thermal Power Stations
  - Hydropower Stations (over 20 MW)
  - Solar Power Station
  - Transmission Line (500 kV)
  - Transmission Line (187 kV)
  - Substations (over 500 kV)
  - Substations (over 187 kV)
  - ▶ AC / DC Converter Station
- \* Dotted line represents equipment (power lines) from other companies.

(As of July 31, 2018)



## Overview of Power Generation Facilities

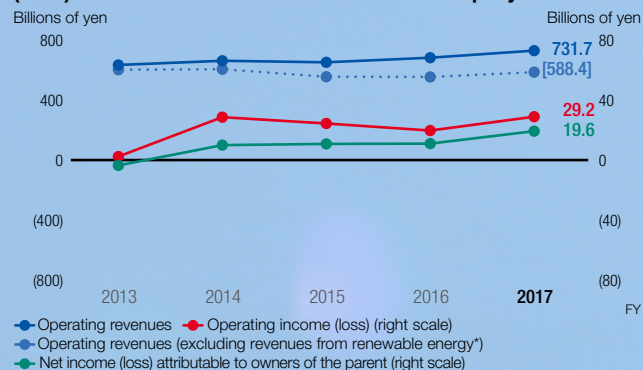
(As of July 31, 2018)

Total 5,778 MW	Hydropower 1,150 MW	Power generation method	Output (MW)			
	Nuclear Power 890 MW	Natural inflow-type	306			
		Reservoirs	158			
		Pump-storage facilities	686			
	Power plant		Output (MW)	Years of operation		
	Thermal Power 3,736 MW	Ikata Nuclear Power Station	(Unit No. 1)	(566)	(38)	(Terminated on May 10, 2016)
			(Unit No. 2)	(566)	(36)	(Terminated on May 23, 2018)
		Unit No. 3	890	23		
		Power plant		Output (MW)	Years of operation	Fuel source
	Solar Power 2 MW	Anan Thermal Power Station	Unit No. 1	125	55	Heavy oil
Unit No. 2			220	49	Heavy oil, Crude oil	
Unit No. 3			450	43	Heavy oil, Crude oil	
Unit No. 4			450	41	Heavy oil, Crude oil	
Tachibana-wan Thermal Power Station			700	18	Coal	
Saijo Thermal Power Station		Unit No. 1	156	52	Coal, Woody biomass, Heavy oil	
		Unit No. 2	250	48	Coal, Woody biomass, Heavy oil	
Sakaide Thermal Power Station		Unit No. 1	296	7	LNG	
	Unit No. 2	289	1	LNG		
	Unit No. 3	450	45	Heavy oil, Crude oil, COG*		
	Unit No. 4	350	44	LNG, COG*		
Power plant		Output (MW)	Years of operation			
Matsuyama Solar Power Station		2	15			

\* COG: Coke Oven Gas

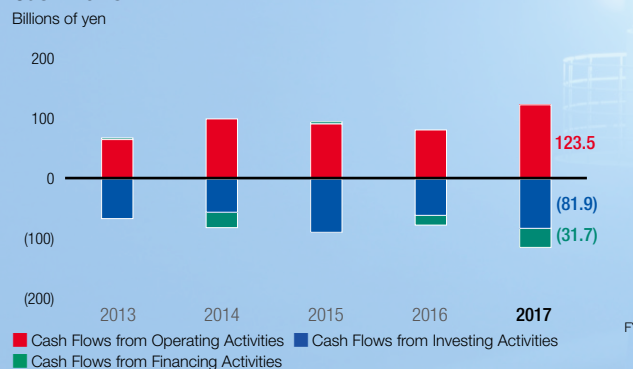
# Shikoku Electric Power Group by the Numbers

## Operating Revenues\* / Operating Income (Loss) / Net Income (Loss) Attributable to Owners of the Parent Company

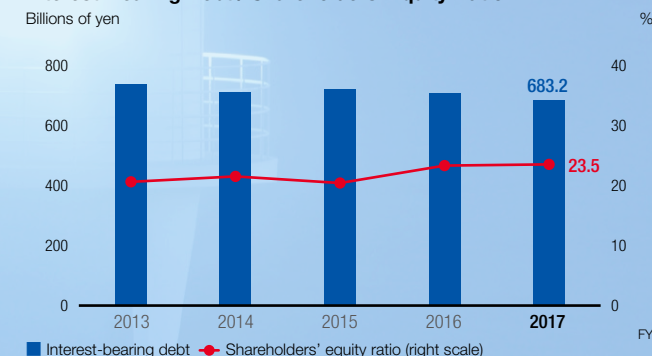


\* Surcharge income and grants from the Surcharge Adjustment Organization based on the feed-in tariff system for renewable energy.

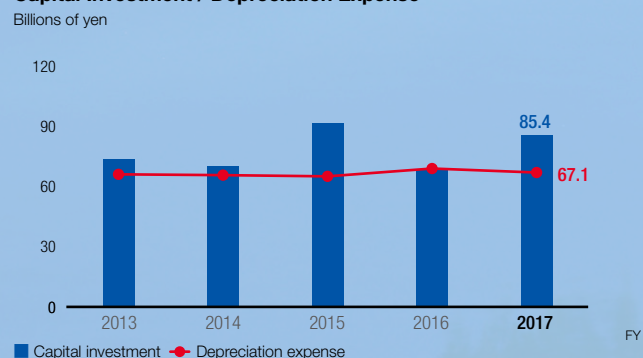
## Cash Flows



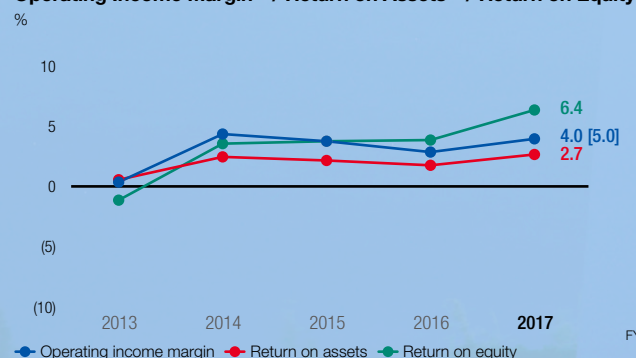
## Interest-Bearing Debt / Shareholders' Equity Ratio



## Capital Investment / Depreciation Expense

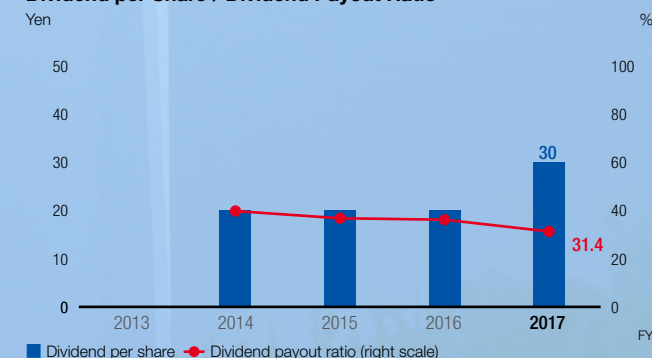


## Operating Income Margin\*1 / Return on Assets\*2 / Return on Equity



\*1 Figures in brackets represent cases using figures for operating revenues that reflect the deduction of surcharge income and grants from the Surcharge Adjustment Organization based on the feed-in tariff system for renewable energy.  
\*2 (Ordinary income (loss) + Interest expense) / Average total assets

## Dividend per Share / Dividend Payout Ratio\*

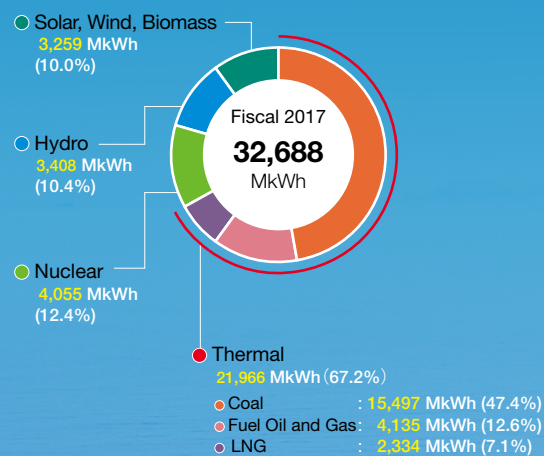


\* Dividend payout ratio for the fiscal year ended March 31, 2014 is not provided due to the recording of a net loss.

## Shikoku Electric Power Group by the Numbers

## Electric Power Business

## Breakdown of Electric Power Generation

Power Network Equipment  
(Fiscal 2017 year-end)

Length of Transmission Lines

3,427 km

Length of Distribution Lines

45,921 km

Number of Substations

209 substations

## Electricity Sales (Fiscal 2017)

Volume of Electricity Sold

29,971 MWh

Retail Sale

25,120 MWh

Wholesale Sale

4,851 MWh

Online Membership (Fiscal 2017 year-end)

198,000 members

## Other Businesses

## Telecommunications Services (Fiscal 2017)

Operating Revenues

¥ 37.0 billion

Operating Profit

¥ 5.0 billion

## Gas Supply Services (Fiscal 2017)

Sales Volumes

Approx. 100,000 tons

Working from an S (safety) +3Es (energy security, economic efficiency, and environment) perspective, we are optimizing power source configuration and maintaining a stable balance between supply and demand considering individual properties of each power source (nuclear, thermal, hydro power, and new energy sources).

We are working to improve service reliability by systematically inspecting, maintaining, and replacing power network equipment so we can efficiently and securely deliver electricity to our customers.

We are working to expand electricity sales through various price- and non-price-related initiatives.

We are dedicating efforts to expanding sales in our telecommunications and gas businesses and to exploring new business areas with the potential to become future sources of profit.